

People working together for a better Vancouver



TEAM'S ALDERMANIC CANDIDATES

VOTE TEAM

Vote Emmott

8261

TEAM Answers Your Questions

What is the level of experience of TEAM's candidates?

As many Vancouver voters know only too well, long tenure in city government is no guarantee of talent. TEAM offers fresh faces, fresh ideas . . . a team of candidates with a balance of talents and the kind of experience needed to effectively govern a major city.

For example, **Alan Emmott**, TEAM's candidate for Mayor, has had 11 years' experience as Reeve and Mayor of B.C.'s largest municipality and has long demonstrated his leadership in development of the entire Greater Vancouver area.

Among its aldermanic candidates, TEAM offers three of Vancouver's top young executives . . . **Art Phillips**, **Charles Widman** and **George Taylor**. As president of one of western Canada's largest investment counselling firms, Art Phillips has had experience managing over \$50 million worth of pension and mutual funds, an amount approaching the city's budget. Charles Widman operates a business with offices throughout North America and employing over 500 men. George Taylor is a manager's manager. As an executive with one of B.C.'s largest forest industry companies, he trains other managers in the art of effective administration — surely a valuable talent to have on any council.

Two aldermanic candidates, U.B.C. urban geography professor **Walter Hardwick** and community planner **Franklin Wiles**, offer ex-

perience in analyzing planning, transportation and development aspects of the city. Lawyer **John Volrich** can bring to council an acute knowledge of legal matters and experience in community affairs.

Sensitivity to human relations, knowledge of city social problems . . . these qualities are offered by four other TEAM aldermanic candidates. They are Rev. **Bob McLaren** of Renfrew United Church, a man experienced in solving social problems of the inner city. Mrs. **Betty Lilquist**, whose job as manager of the constituency office for two provincial MLA's, involves her in human problems every day. Mrs. **Betsy McDonald**, human relations teacher and seven-year veteran as a Vancouver school trustee . . . and teacher **Al Stusiak**, a man who has gained much insight into social problems from teaching English to new Canadians and from helping these people adjust to their new environment.

A similar balance of skills and experience typifies TEAM's school and parks board candidates. A summary of each candidate appears at the back of this leaflet.

These people are a team and that's how they will operate in city government after December 11.

Why did TEAM nominate Alan Emmott for mayor?

Alan Emmott is the outstanding municipal leader in the Lower Mainland today. A man of vision and experience, in 11 years as reeve and mayor of Burnaby, he helped turn a debt-ridden, down-trodden community into the successful community it now is.

He has already given leadership for the proper development, not just of Burnaby but of the entire Greater Vancouver region.

He is now active as Vice-Chairman of the Greater Vancouver Regional District, Regional Chairman of the Urban Transit Study,

Vice-President of the Greater Vancouver Tourist and Convention Bureau, Director of the Vancouver Symphony and involved in other organizations as well.

A past president of the Union of B.C. Municipalities, presently a director of the Canadian Federation of Mayors and Municipalities, Alan Emmott has acquired national stature that is so necessary for a leader of a large metropolitan area.

How was TEAM's policy formed?

Ordinary citizens, all members of TEAM, devised, debated and decided what was to be TEAM policy. Fifteen policy subcommittees, in which any TEAM member could participate, researched and formulated a series of TEAM policy resolutions. These resolutions were brought to a policy convention in September where all TEAM

members had the right to debate, amend and vote on which were to become TEAM policy. But the process doesn't end here. The policy subcommittees, in conjunction with elected TEAM members, will continue to work out policies for possible adoption.

Does TEAM favor regional government?

Yes. TEAM believes some form of regional government is inevitable if the Greater Vancouver area is to be effectively governed and serviced. Under TEAM, the city of Vancouver would play a leading role in creating regional government rather than waiting until it is forced upon the area. In the short run, TEAM believes that, where practicable, combinations of existing municipalities should be encouraged. In addition, the Greater Vancouver Regional District

should be strengthened and encouraged to take over more functions such as transportation, planning, pollution control and housing. Urban problems cross municipal boundaries. If the Lower Mainland communities do not take the initiative, on their own terms, the provincial government may well impose regional government on its terms.

What will TEAM do to streamline city council activities?

Under the existing board of administration system, executive authority is vested in the board, composed of two permanent civil servants. The board of administration was originally intended to contain elected representatives, but due to hostility and disinterest between past mayors and council, the elected members were removed. TEAM'S policy will be to restore the authority and responsi-

bilities of the council in the civic administration by reconstituting the board of administration as an executive committee, a system which Toronto, Montreal and many other major cities find successful. The aim is to give the government back to the elected representatives.

Why do we need some district representation in council?

TEAM is NOT advocating a return to the old ward system of the thirties. At that time all aldermen were elected from districts and they had the power to hand out jobs and spend city money in their wards. TEAM believes that a return to that system would be a backward step.

TEAM simply wants to make city council more representative and more responsive and more effective. TEAM advocates that some aldermen should be elected at large and some elected from districts as they are in the provincial and federal elections.

TEAM recognizes that such a change would require passage of a plebiscite before it could be implemented.

With partial district representation, citizens would have a specific alderman to turn to for advice or help. On the other hand, aldermen elected at large would still represent the points of view of all parts of the city.

Area representation will be important particularly if a larger metro area is formed. *Vancouver is the only major city in Canada that elects all its aldermen at large.*

What is TEAM going to do about our parks?

Put the emphasis on recreation programmes and parks for people. A TEAM parks board will develop more recreational facilities in our parks for young and old, to make them activity centres rather than

just patches of grass and trees. Efforts will also be made under TEAM to integrate school, community and recreational facilities.

Must school be boring to our children?

No. TEAM believes much of the boredom of children stems from the lock-step approach to learning, which is still too widespread in our schools. A more individualized approach to learning is needed since each child is an individual and learns in a unique way. A TEAM school board will work to ensure that each child can progress

in his learning at his own rate without having to cover the same material as everyone else at the same time. Priority will also be put on the provision of learning aids rather than simply on building and landscaping.

Can Vancouver deal more effectively with senior governments?

Yes. With a strong TEAM government, senior governments will be aware that city government speaks for all the people of Vancouver. In the past, with each alderman representing only himself, senior governments have not felt pressure of Vancouver opinion. A united council backed by a strong mandate, will be able to negotiate from strength.

An example of present weakness: During the recent Block 42-52 negotiations, both the provincial government and the developers had so little confidence in Vancouver's mayor and aldermen as spokesmen for the people that they insisted on a plebiscite — at citizens' expense.

What about spiralling property taxes?

TEAM believes that spiralling property taxes can be controlled in four ways:

1. One of the heaviest burdens is the tax for school costs. Vancouver homeowners now pay 68 per cent of school costs, yet in many other communities, homeowners pay only 50 per cent or less, the balance being covered by grants from the province. A strong **TEAM** council will work to overcome this inequity.
2. Vancouver taxes on property now pay not just the cost of services to property but the cost of services to people as well. **TEAM**

believes that services to people (welfare, etc.) should be paid out of the taxes from people (income tax, sales taxes) now being imposed by the senior governments and will fight for a share of these.

3. The upgrading of poorly developed land can benefit city taxpayers by generating additional sources of tax revenue.
4. Duplication and inefficiency in providing community services will be curbed by **TEAM'S** council through co-ordinated administration of schools, parks, libraries, health and welfare agencies.

What will TEAM do about the housing problem?

TEAM recognizes that different approaches must be taken to help different groups such as senior citizens, low income groups and young families. In general, **TEAM** will: upgrade and save existing housing by changing urban renewal procedures; discourage holding of idle land; establish a housing registry and advice bureau for those with housing problems; and press for a regional housing authority to make greater use of available federal and provincial money for

housing and land banks. For example, **TEAM** favors more projects similar to the new high-rise apartment block for senior citizens now being developed in the West End. But it deplors the low-cost public housing ghetto now being created in the East End by the city. **TEAM** believes public housing which segregates people into ghettos does not work; it merely creates social problems requiring costly future solutions.

Is there a place for the single family home in Vancouver?

Yes. A **TEAM** council would stop runaway growth of commercial and apartment development in single family residential areas. Under **TEAM**, the location of high density living (apartments, townhouses) would be part of an overall plan.

TEAM would work to develop a city with a strong, vital downtown core surrounded by family neighborhoods with attractive district centres, each linked by rapid transit and arterial roads.

What about tenants' rights?

TEAM council will take the necessary steps to give tenants the right to vote on city money bylaws.

TEAM will also press for revision of the Landlord and Tenant Act to bring the act in line with the needs of the times.

The issue of tenant security is an important one in a city where

living accommodation is becoming increasingly scarce and expensive. **TEAM** will extend a greater degree of protection to tenants, including provisions that longer notice be given tenants when required to vacate. At the same time, the legitimate rights and interests of owners must be considered.

What will TEAM do about inefficiency and duplication of community services?

TEAM is aware that the constant adding of human services over the years has created a maze of services that overlap in some areas and leave large gaps in others. To co-ordinate these, **TEAM** would create a series of community service districts. Operation of schools, lib-

raries, community centres, health and welfare agencies should all be integrated, to bring about efficient use of buildings and professional staff. We will save money and improve the quality of neighborhood life.

What will TEAM do about social problems?

There is no permanent cure for our social ills; there can only be prevention. **TEAM** believes that social problems should be tackled at the root, instead of being patched up after they occur. Too much money, time and talent is being wasted on handouts, and not enough is being done to help people help themselves.

TEAM will initiate self-help programs to enable and encourage citizens to promote their own community development and improve-

ment projects, and will assist in the establishment of day care centres and recreational facilities for the young, the handicapped and the elderly. Training will be made available to welfare recipients to help them to become self-respecting and contributing members of society.

Obviously, not all social problems can be avoided, but more can be prevented than can be cured.

Should the Mayor be the negotiator for major civic developments?

No. **TEAM** believes this is a job to be done by skilled professionals. **TEAM** advocates the establishment of a special agency to not only attract development to the city, but to actively initiate and pave the way for such development. **TEAM** advocates the establishment of a Vancouver Development Authority. Staffed with professionals in land development, the agency would work closely with the city planning department and with other greater Vancouver municipalities to assemble land that is being poorly used so as to develop its potential. The land would be assembled, in some cases buildings

would be razed and services upgraded, and the parcel made available for redevelopment according to the specific concept. This activity should raise the value of the property and consequently increase tax revenue to the city. Of even greater importance, it would improve the quality of city life. **TEAM** believes that Vancouver need not be out-negotiated in the future as it has in the past. **TEAM** believes that major projects should be negotiated by skilled professionals.

Has TEAM an answer to the great freeway debate?

Yes. Transportation should serve people, not dominate them. **TEAM** is opposed to freeways carving up the downtown core. We cannot continue to pile up cars downtown. Outside the inner city,

freeways have an important place in a comprehensive transportation system.

What about rapid transit?

TEAM will give top priority to studying rapid transit in the belief that it has to be part of a total transportation plan for the greater Vancouver region. **TEAM** believes that a mixture of freeways and rapid transit will be less expensive and more effective than freeways alone. Local experts recently estimated that as much as \$100 mil-

lion could be saved over the next 10 years if rapid transit was developed to serve the Eastern half of the city along with a freeway, instead of freeways alone. Other major cities, notably Toronto and Montreal, are also convinced that rapid transit and freeways are the answer.

What about access to the harbor?

TEAM believes that the waterfront is one of Vancouver's greatest natural assets, not only for its citizens to enjoy, but also for attracting tourists. At present, the city is turning its back on the harbor

and blocking it off for people who enjoy the sights and sounds of marine activity. **TEAM** believes the waterfront belongs to the people and they should have access to it.

What will TEAM do about False Creek?

TEAM will redevelop False Creek to realize its potential primarily as a recreational and residential area. After years of negotiation the city has acquired most of land on the south side of False Creek. It can now be redeveloped to give Vancouver one of the most attractive waterfronts in the world. The new False Creek should contain marinas, parks, apartments and townhouses, while main-

taining certain service industries required by the civic economy and adding new "clean industries." **TEAM** believes that such redevelopment would not only make the city more pleasant to live in, but would increase the value of the False Creek land and consequently the tax base.

Vote for the whole TEAM

— representing a balance of skills and experience
 — pledged to work in harmony — individually talented people
 — all supporting the TEAM platform

For Mayor

EMMOTT, Alan
TEACHER

Highly successful Reeve and Mayor of Burnaby; very much a part of Vancouver and for years has given leadership for development of the entire Greater Vancouver area; Vice-Chairman, Vancouver Regional District; Vice-President, Greater Vancouver Visitors and Convention Bureau; Past Chairman and member, Greater Vancouver Sewerage and Drainage District; Past Chairman and member, Greater Vancouver Water District; Executive member Greater Vancouver Industrial Development Commission; Director, Pacific National Exhibition; Director, Vancouver Art Gallery; Director, Vancouver Playhouses; Director, Vancouver Symphony; Director, Vancouver YMCA; Recognized throughout B.C. and across Canada as spokesman for Greater Vancouver through his activities as: Past President, Union of B.C. Municipalities; Executive Member, Canadian Federation of Mayors and Municipalities; Regional Chairman, Canadian Federation of Mayors and Municipalities Transportation Study.



For Council

HARDWICK Walter
URBAN GEOGRAPHER

urban transportation specialist; author, lecturer, university professor; Canada Council Grant winner.



LILLQUIST Betty
OFFICE ADMINISTRATOR

experienced and effective committee executive; executive assistant to MLA's Berger and Parkinson; member of Kitsilano Area Council, Mt. Pleasant Ratepayers Ass'n, Sports Car Club of B.C.



For School Board

BOWERS Fritz
PROFESSOR OF ENGINEERING

father, teacher, engineer; member of UBC's Senate and participant in program to upgrade science teaching in schools; as member of UBC Senate Admissions Committee, is concerned with high school standards.



BULLEN Peter
MATHEMATICIAN

Canada Council Grant winner; has taught in and studied school problems in several major cities.



MCDONALD Betsy
CONSULTANT

school trustee since 1961; leader in community services; adult education, housing, PTA, youth, pre-school co-ops, the aquarium and educational TV.



McLAREN Robert
MINISTER

outstanding leader and executive founder of \$1 million Naramata Leadership Training Centre; chairman of East Vancouver ecumenical group; board member of Broadway YMCA.



BUTLER Peter
BARRISTER

successful defence lawyer; father of five who coaches junior sports; also teaches art and law students; understands the problems and the needs.



GUERIN Gertrude
HOUSEWIFE

first woman chief of Musquam band; deeply involved in education and community affairs.



PHILLIPS Arthur
INVESTMENT COUNSELLOR

outstanding success as a money manager; over \$50 million of other people's funds entrusted to his care; has reputation for imagination, prudence and clear-headedness.



STUSIAK AI
TEACHER

He teaches English to new Canadians; long-time Grandview area resident; active in family business and community affairs.



JOHNSON Olive
JOURNALIST

freelance journalist and broadcaster; has taught high school and adult classes here and in England; helped develop experimental program now being tried in two Vancouver high schools.



JORDAN-KNOX Charles
CARPET MERCHANT

successful businessman; father of six; former member of University School Board and president, Vancouver Better Business Bureau.



TAYLOR George
PERSONNEL DEVELOPMENT EXECUTIVE

trained in business organization and finance; successful executive who teaches other managers to manage.



VOLRICH John J.
BARRISTER

talented young lawyer; sincerely interested in Vancouver and its people; leader of many community organizations.



SCHMID Shirley
HOUSEWIFE

former school teacher, mother of four; married to a teacher; a well known and effective leader in community affairs; past president Bentlev Park Community Association.



OBERLANDER Peter
COMMUNITY PLANNER

world renowned town planning authority; university teacher and father of three



WIDMAN Charles
EXECUTIVE

honors graduate in economics; founder and president of 500-employee forest products company; active in youth and community affairs.



WILES Franklin
TOWN PLANNER

impressive record as an urban planner; strong sense of community responsibility; director of Comm. Planning Ass'n of Canada and Vancouver Housing Ass'n and was executive, West End Community Council.



TOLLIDAY Alan
LAND SURVEYOR

Board member and treasurer of the "New School," a teacher-co-operative experiment in learning; active in scouting and youth oriented outdoor activities.



BOYCE Helen
COMMUNITY WORKER

tireless community and youth worker; member of the Vancouver Town Planning Commission.



MITCHELL Margaret
COMMUNITY DEVELOPMENT WORKER

for 14 years worked with people all ages in Kitsilano, West End, Riley Park, and East End where she recently pioneered first community development in Vancouver under United Comm. Services.



SEXTON John
EDITORIAL SUPERVISOR

father of four; particularly active in community activities involving children; Fraserview resident.



For Parks Board

KING Everett
PENSIONS ASSISTANT

former Parks Commissioner; effective leader in many community organizations.



RUSSELL Paul
ELECTRICAL ENGINEER

drew up TEAM'S brief to the Hellyer inquiry on housing; good insight into park planning and recreational needs.



YEE Jack
PSYCHIATRIC SOCIAL WORKER

raised in Skid Row area; aware of problems of slum environment and the need for planned recreation programs; awarded Mental Health Research grant by province.



PLEASE KEEP THIS PAGE FOR ELECTION DAY. IT WILL HELP YOU TO REMEMBER WHICH CANDIDATES ARE TEAM. THERE WILL BE ABOUT 100 NAMES ON THE BALLOTS AND THESE WILL NOT BE IDENTIFIED BY THE GROUPS THEY REPRESENT.